THE EDUCATION TRUST

ACCESS TO SUCCESS IN AMERICA

Critical Roles for Higher Education

WASC Oakland, California 22 April 2015



America: Two Powerful Stories

1. Land of Opportunity:

Work hard, and you can become anything you want to be.

2. Generational Advancement:

Through hard work, each generation of parents can assure a better life — and better education — for their children.

These stories animated hopes and dreams of people here at home

And drew countless immigrants to our shores

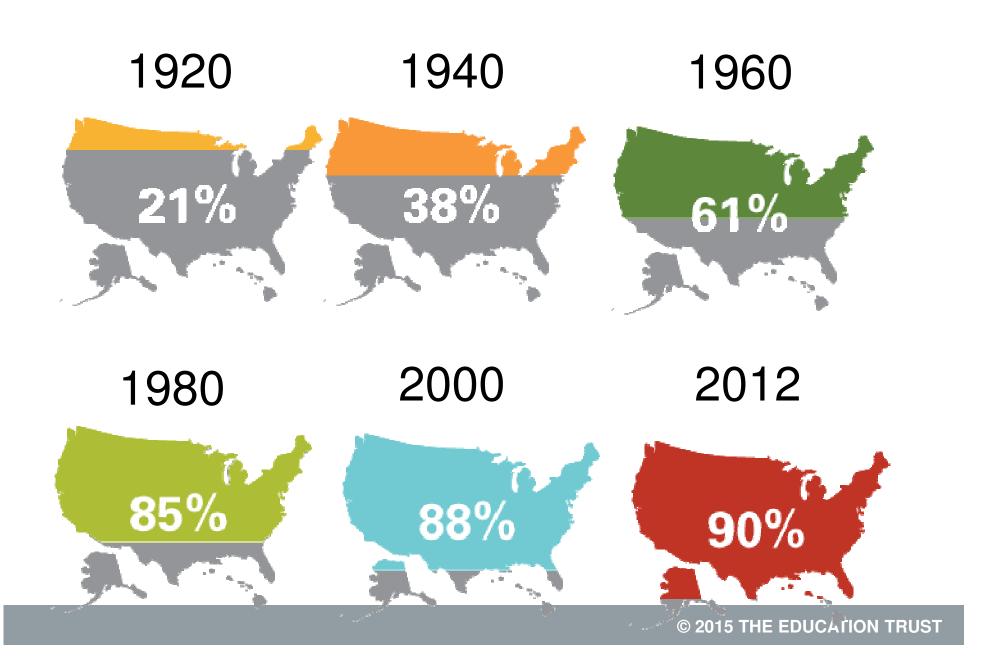
Yes, America was often intolerant...

And they knew the "Dream" was a work in progress.

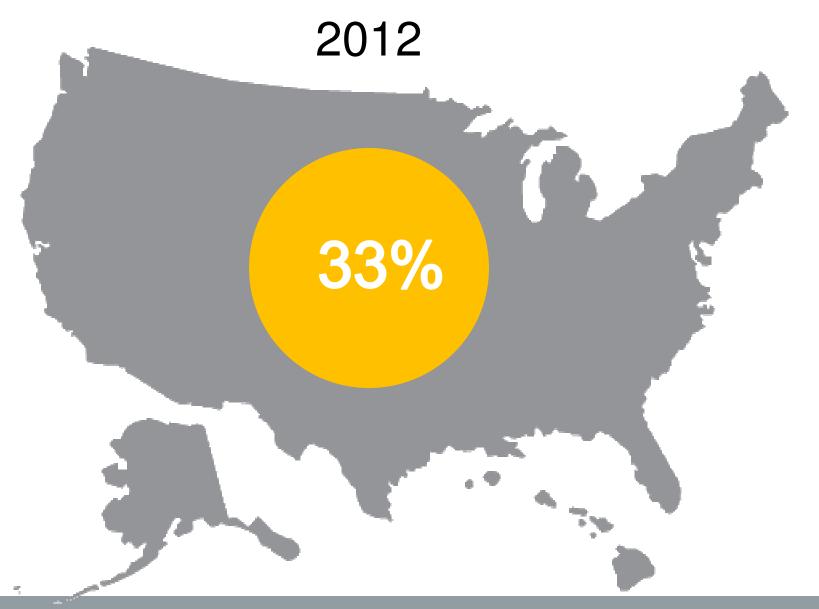
We were:

- The first to provide universal high school;
- The first to build public universities;
- The first to build community colleges;
- The first to broaden access to college, through GI Bill, Pell Grants, ...

Percent of U.S. adults with a high school diploma

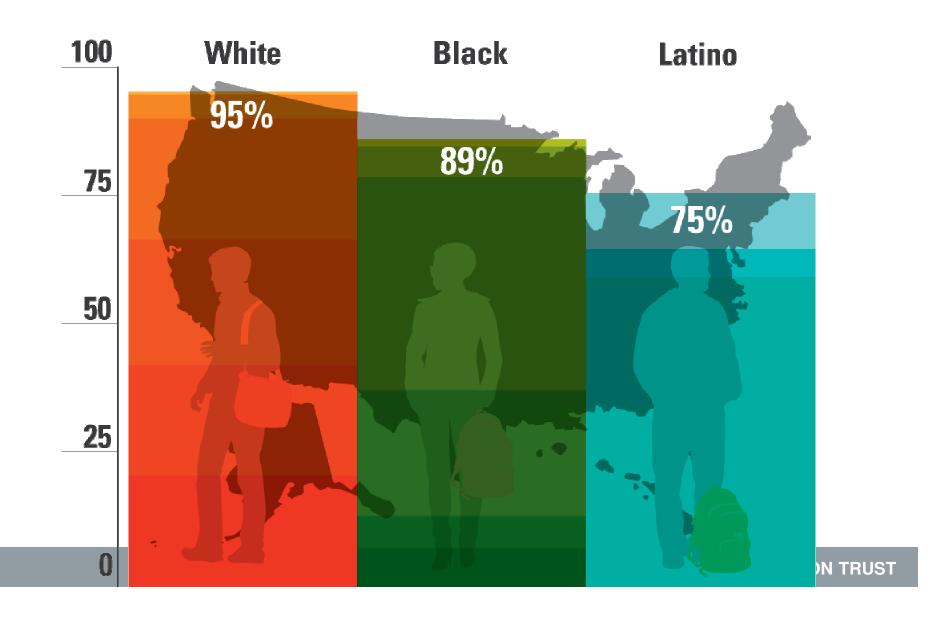


Percent of U.S. adults with a B.A. or more

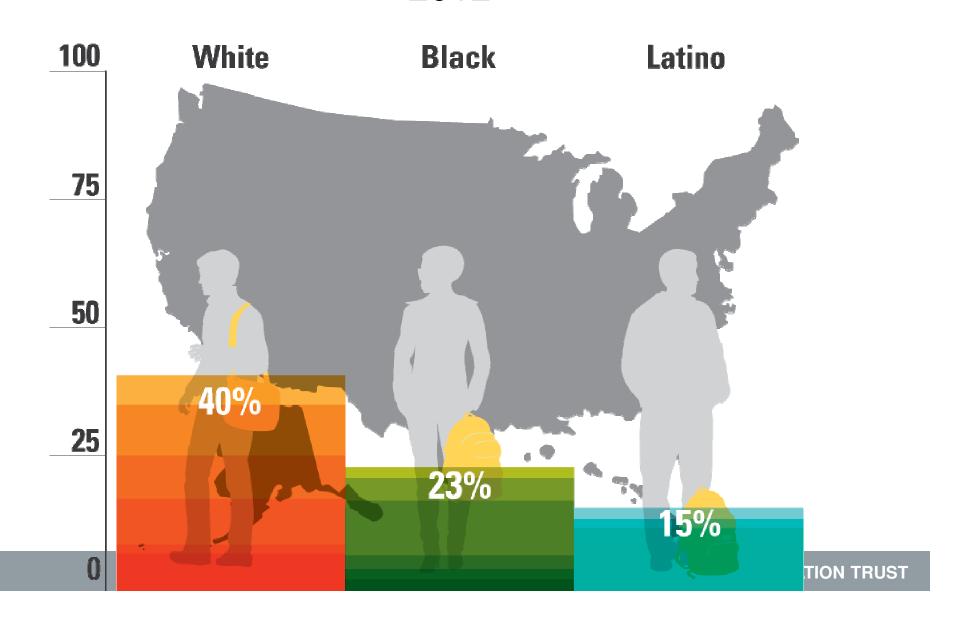


Progress was painfully slow, especially for people of color. But year by year, decade by decade...

Percent of U.S. adults with a high school diploma, by 2012



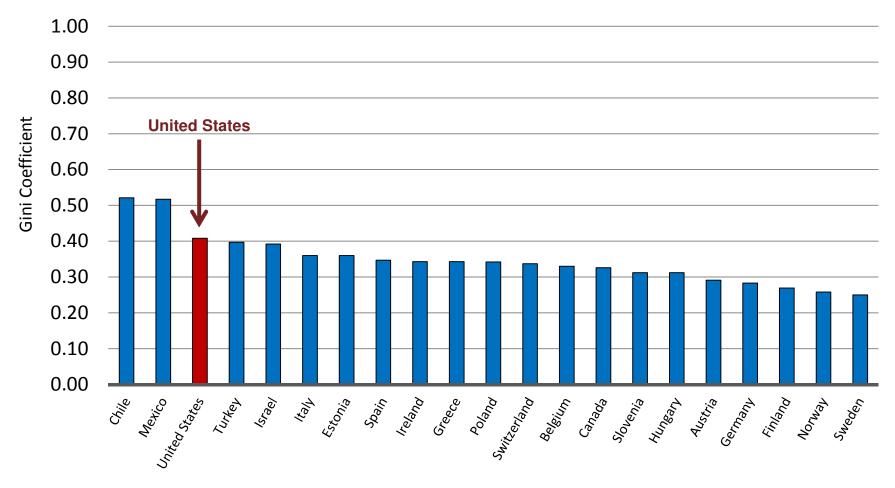
Percent of U.S. adults with a B.A. or more, by race 2012



Then, beginning in the eighties, inequality started growing again.

In recent years, most income gains have gone to those at the top of the ladder, while those at the bottom have fallen backwards.

Instead of being the most equal, the U.S. has the third highest income inequality among OECD nations.



Note: Gini coefficient ranges from 0 to 1, where 0 indicates total income equality and 1 indicates total income inequality.

Source: United Nations, U.N. data, http://data.un.org/DocumentData.aspx?q=gini&id=271: 2011

Median Wealth of White Families

20 X that of African Americans

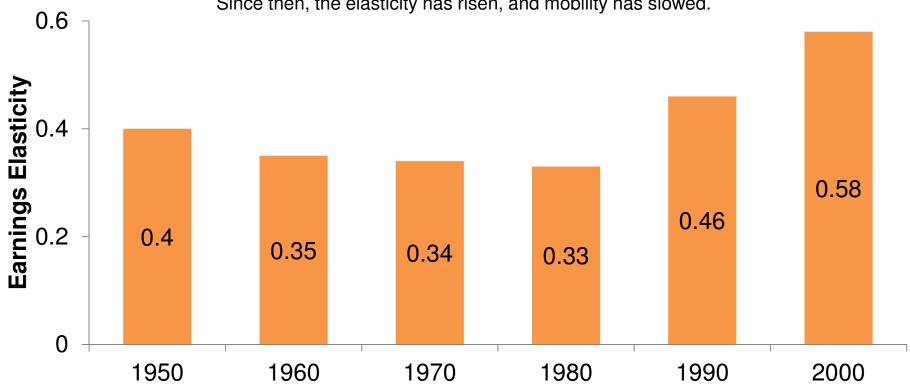
18 X that of Latinos

Source: Rakesh Kochhar, Richard Fry, and Paul Taylor, "Twenty-to-One: Wealth Gaps Rise to Record Highs Between Whites, Blacks, and Hispanics," Pew Social & Demographic Trends, 2011.

Not just wages and wealth, but social mobility as well.

U.S. intergenerational mobility was increasing until 1980, but has sharply declined since.

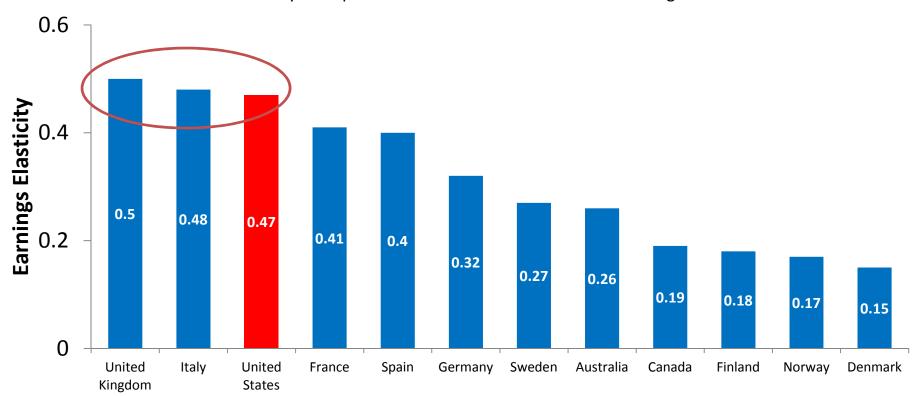
The falling elasticity meant increased economic mobility until 1980. Since then, the elasticity has risen, and mobility has slowed.



Source: Daniel Aaronson and Bhashkar Mazumder. *Intergenerational Economic Mobility in the U.S.,1940 to 2000.* Federal Reserve Bank of Chicago WP 2005-12: Dec. 2005.

The US now has one of lowest rates of intergenerational mobility

Cross-country examples of the link between father and son wages



Source: Corak, Miles. Chasing the Same Dream, Climbing Different Ladders. Economic Mobility Project;

€ew Charitable Trusts, 2010.

At macro level, better and more equal education is not the only answer.

But at the individual level, it really is.

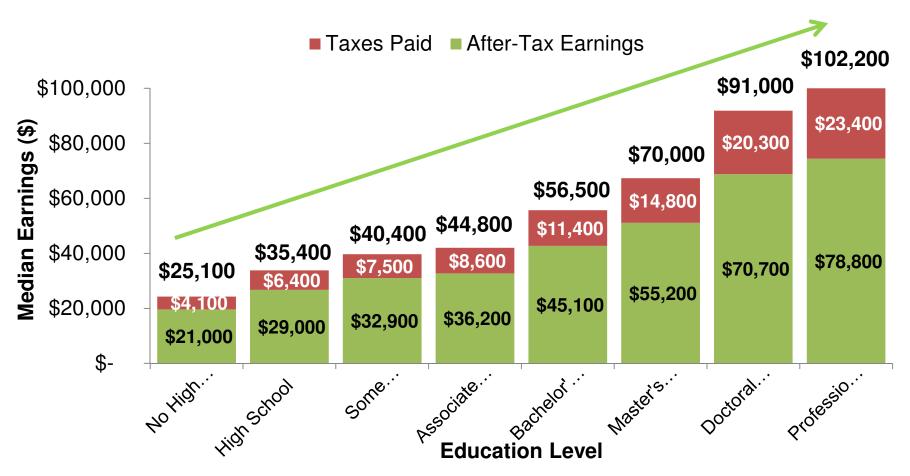
Overwhelming message about what matters in turning this around?

Education.

"Among those who have finished four years of college, there is no racial gap in economic mobility. Both whites and blacks experience very high rates."

Source: Upward Intergenerational Mobility in the US. PewTrusts.

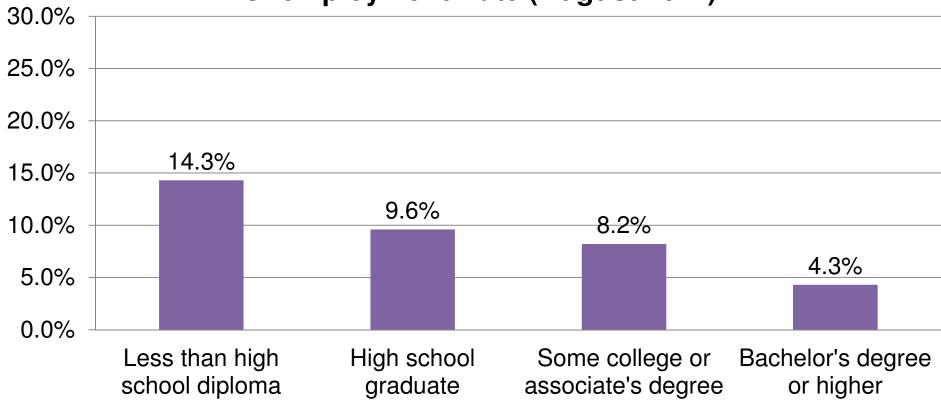
College Grads Earn More



Source: College Board, Education Pays, 2013, Figure 1.1: Median Earnings and Tax Payments of Full-Time Year-Round Workers Ages 25 and Older, by Education Level, 2011

College Grads Less Likely to be Unemployed



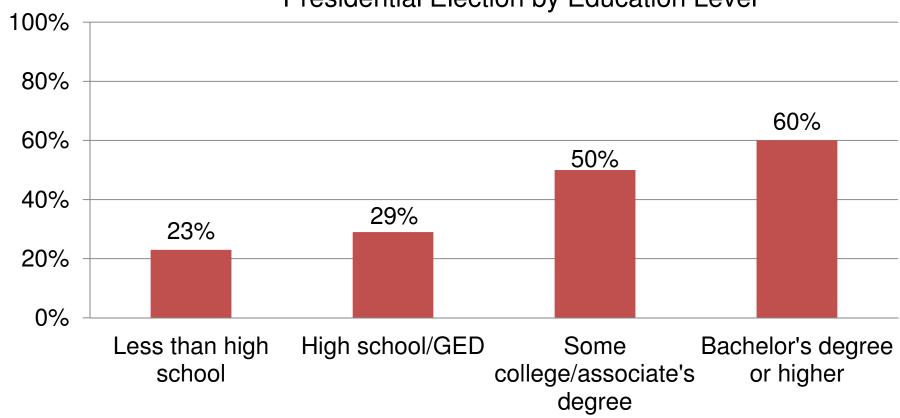


Source: U.S. Bureau of Labor Statistics, Table A-4, http://www.bls.gov/news.release/empsit.t04htm

They also stand out on the other things we value.

College graduates more likely to vote

Percent of US Citizens Aged 18-24 Who Voted in the 2012 Presidential Election by Education Level

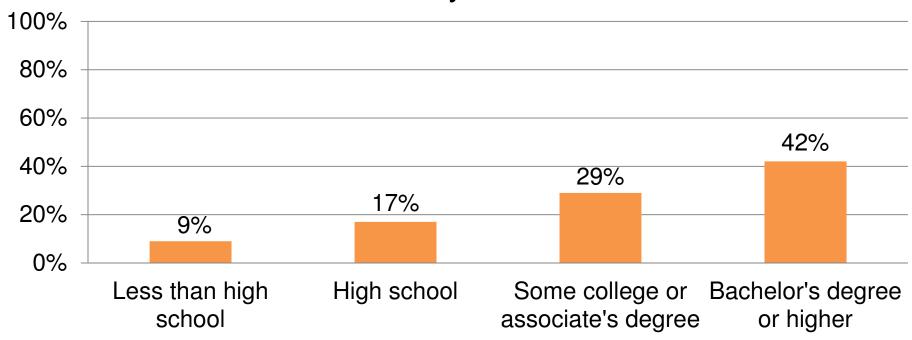


Note: Data include both those who are and are not registered to vote.

Source: Education Pays 2013, The College Board

College graduates more likely to volunteer

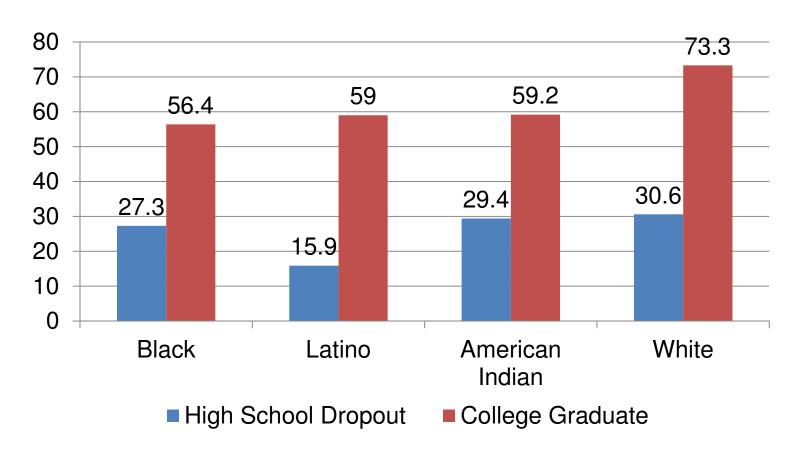
Percent of Adults 25 and Over Who Volunteered in 2012 by Education Level



Note: Data represent percentage of total population that reported volunteering from September 2008 to September 2009

Source: Education Pays 2013, The College Board

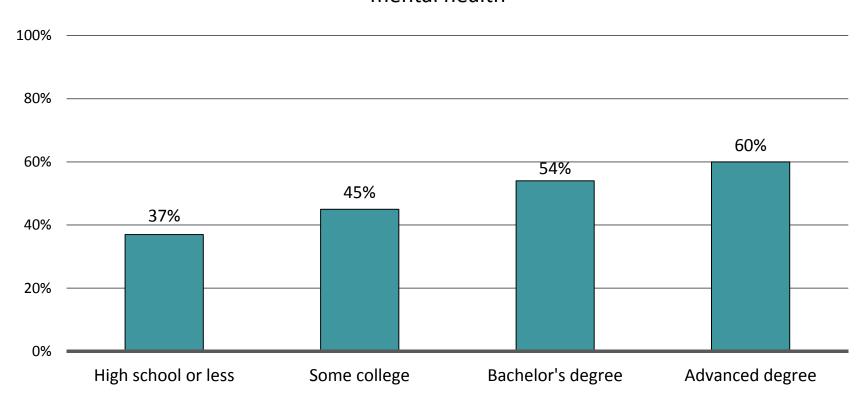
College Grads of all races far more likely to be in "Very Good" or "Excellent" Health



Sourc Robert Wood Johnson Foundation Commission for a Healthier America, 2009

College Grads Even Have Better Mental Health

Percentage of respondents reporting themselves to be in excellent mental health



Source: Gallup, "Strong Relationship Between Income and Mental Health" (2007)

What schools and colleges do, in other words, is hugely important to our **economy**, our **democracy**, and our **society**.

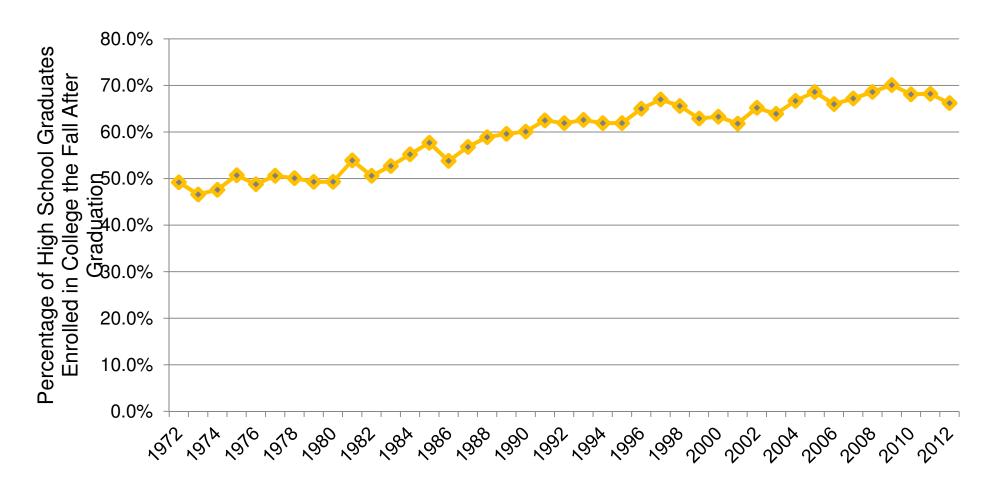
There is one road up, and that road runs through us.

So, how are we doing?



Over past 30 years, we've made a lot of progress on the access side.

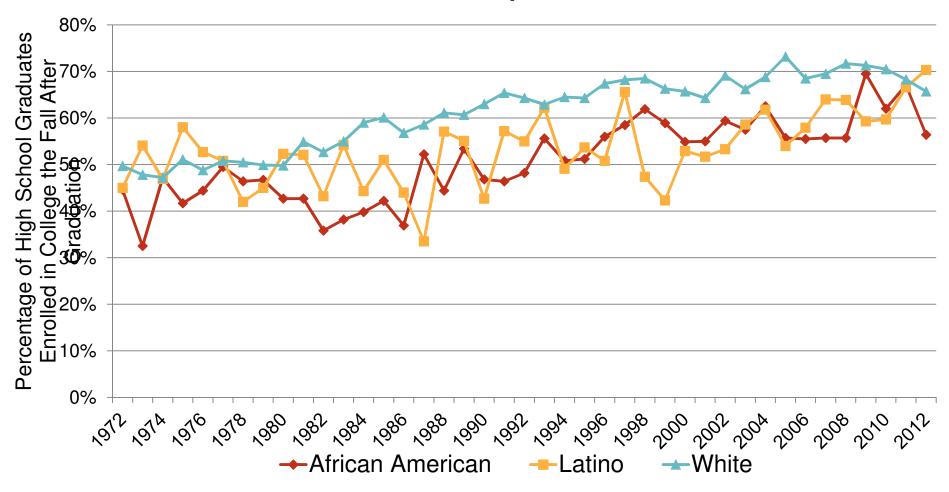
Immediate College-Going Up



Note: Percent of high school completers who were enrolled in 2-year or 4-year college the October after completing high School: NCES, *The Digest of Education Statistics 2013* (Table 302.10).

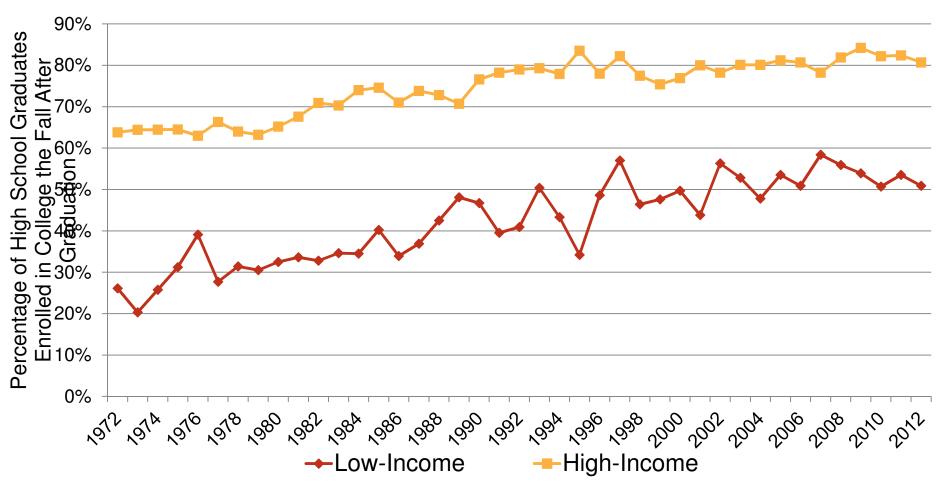
College-going is up for all groups.

Immediate College-Going Increasing for All Racial/Ethnic Groups: 1972 to 2012



Note: Percent of high school completers who were enrolled in college the October after completing high school Source: NCES, *The Digest of Education Statistics 2013* (Table 302.20).

College-Going Generally Increasing for All Income Groups

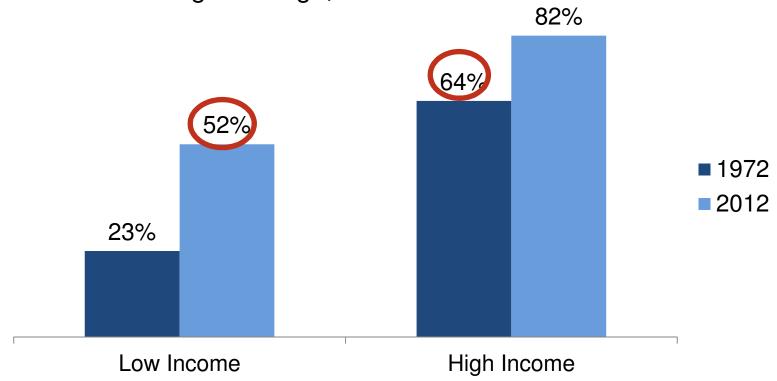


Note: Percent of high school completers who were enrolled in college the October after completing high school Source: NCES, *The Condition of Education 2010* (Table A-20-1) and *The Digest of Education Statistics 2013* (Table 302.30).

But though college going up for low-income students...

Low-Income Students Today Still Not Reaching the College-going Rate for High-Income Students in 1972...

Percentage of high school graduates immediately enrolling in college, 1972-2012

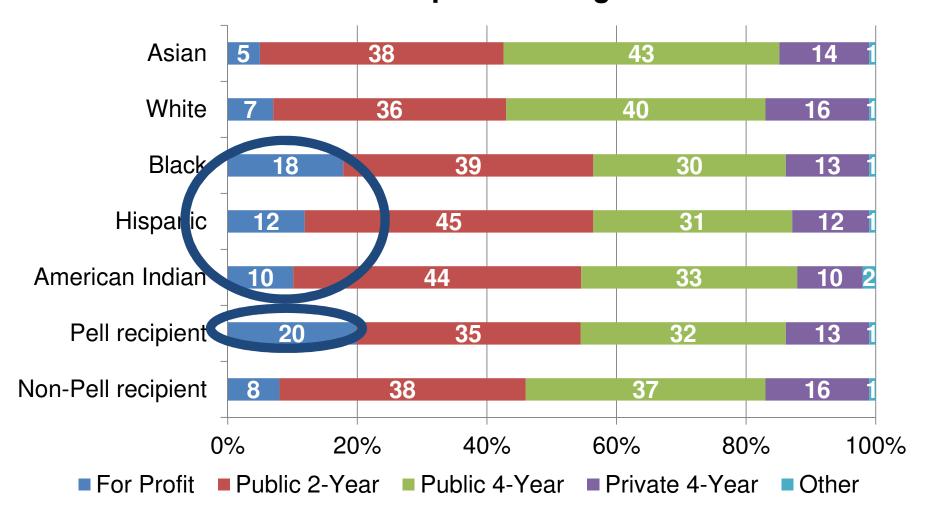


Note: Data for black, Hispanic, and low-income represent two-year moving average because of small sample sizes. Source: NCES, *The Condition of Education* 2010 (Table A-20-1) and *The Digest of Education Statistics* 2013 (Table 302.30)

But access isn't the only issue:

There's a question of access to what...

Low-Income Students and Students of Color Twice as Likely to Enter For-profit Colleges



Ed Trust analysis of IPEDS Fall enrollment, Fall 2012 (by race) and IPEDS Student Financial Aid survey, 2011-12 (by Pell recipient status).

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Access to what?

For-profit college companies

- 11% of enrollments
- 24% of Pell Grants and federal student loan dollars
- Lowest degree completion rates of

any 4-year sector

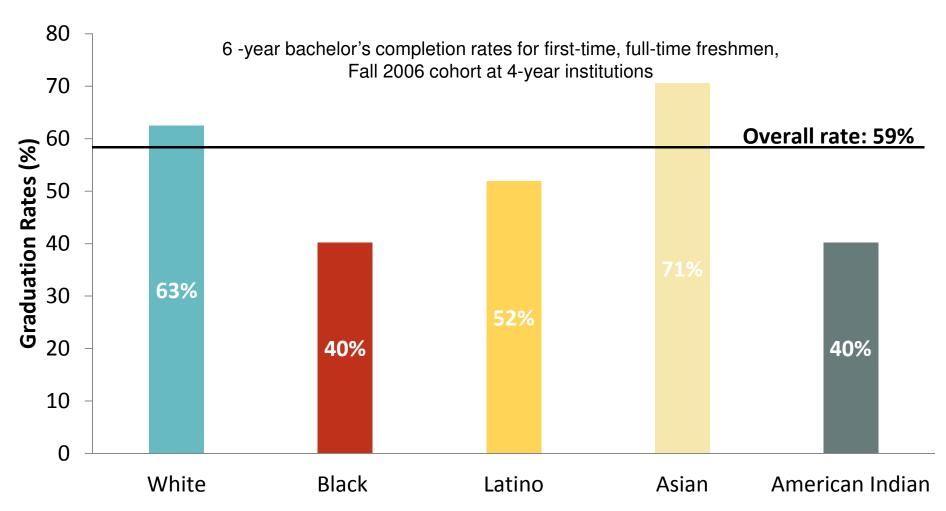
 48% of federal student loan defaults

IPEDS Enrollment Fall 2011 First Look (December

by U.S. Department of Education, 2008-09 in "Emerging Risk?: An Overview of Growth, Spending, Student Debt and Unanswered Questions in For-Profit Higher Education." Senate HELP Committee.

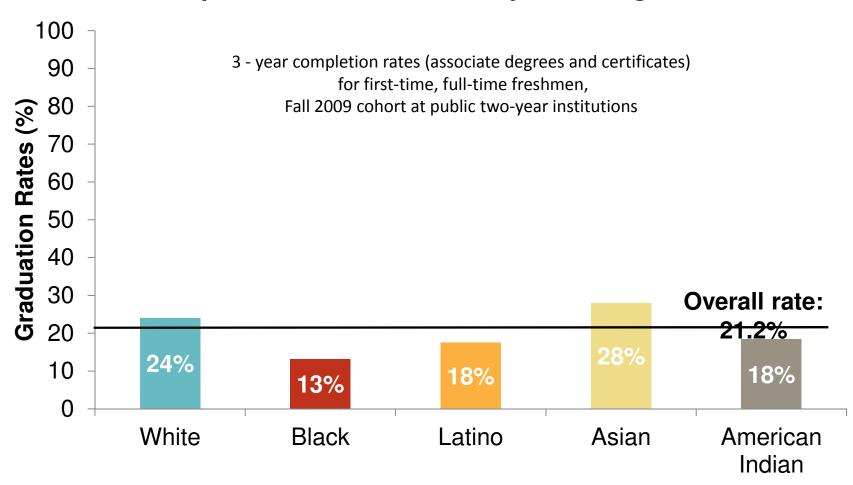
And what about graduation in colleges more generally?

Black, Latino, and American Indian Freshmen Complete College at Lower Rates Than Other Students



Source: NCES (December 2013). Enrollment in Postsecondary Institutions, Fall 2012; Financial Statistics, Fiscal Year 2012; and Graduation Rates, Selected Cohorts, 2004-2009, First Look (Provisional Data) Table 3.

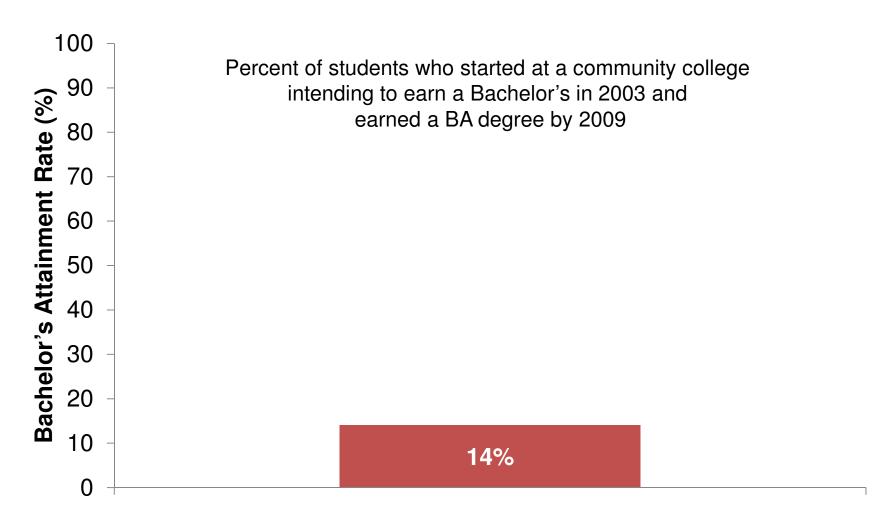
Graduation rates at public community colleges



Source: NCES (Dec. 2013). First Look: Enrollment in Postsecondary Institutions, Fall 2012; Financial Statistics, Fiscal Year 2012; and Graduation Rates, Selected Cohorts, 2004-2009, First Look (Provisional Data) Table 3.

Chance of attaining a bachelor's degree within six years, among students who aspire to a Bachelors degree and begin at community college?

Only 14 percent.



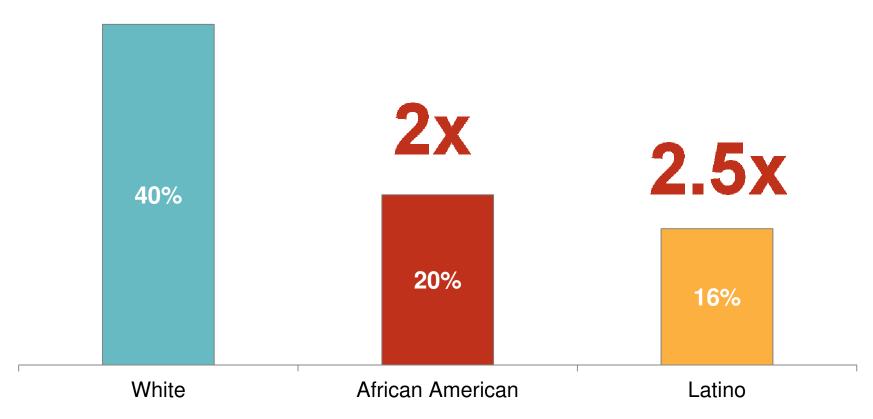
Source: U.S. Department of Education, National Center for Education Statistics, 2003-04 Beginning Postsecondary Students Longitudinal Study, First Follow-up (BPS:04/06).

Add it all up...

Different groups of young Americans obtain degrees at <u>very</u> different rates.

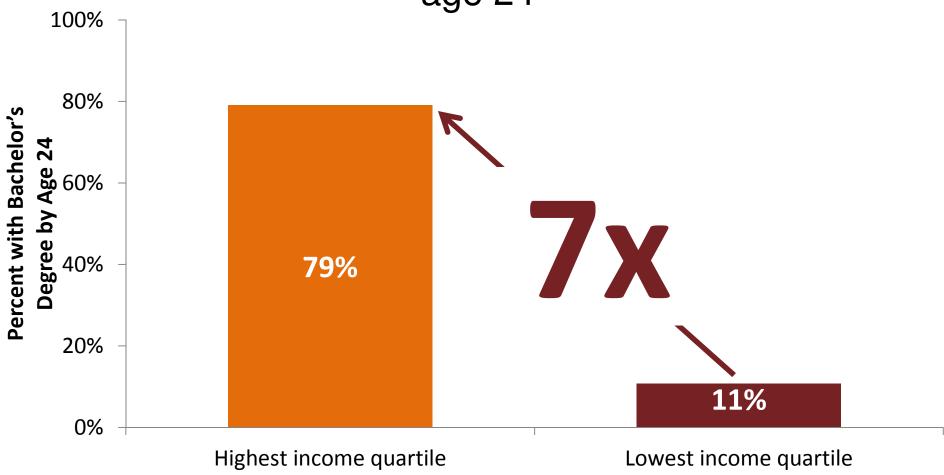
Whites attain bachelor's degrees at nearly twice the rate of blacks and almost three times the rate of Hispanics

Bachelor's Degree Attainment of Young Adults (25-29-year-olds), 2013



Source: U.S. Census Bureau, Educational Attainment in the United States: 2013

Young adults from high-income families are 7 times more likely to earn bachelor's degrees by age 24

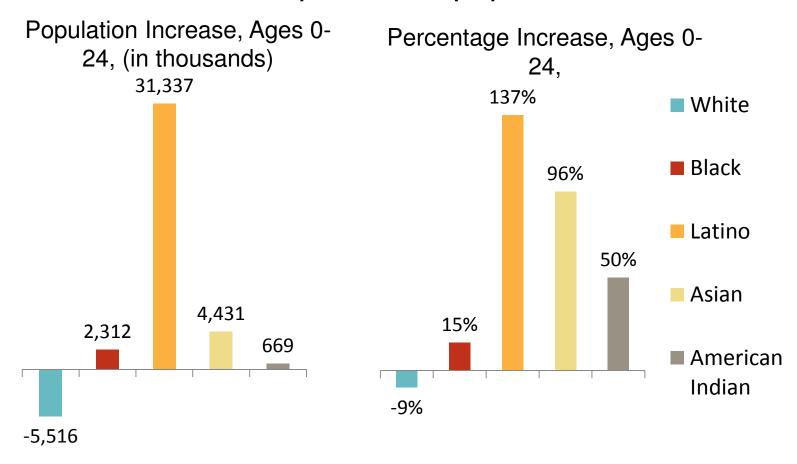


Tom Mortenson, *Bachelor's Degree Attainment by age 24 by Family Income Quartiles, 1970 to 2010,* Postsecondary Education Opportunity, 2012.

These rates threaten health of our democracy.

But even for those who don't care much about that, they are particularly worrisome, given which groups are growing...and which aren't.

Changing demographics demand greater focus on underrepresented populations.



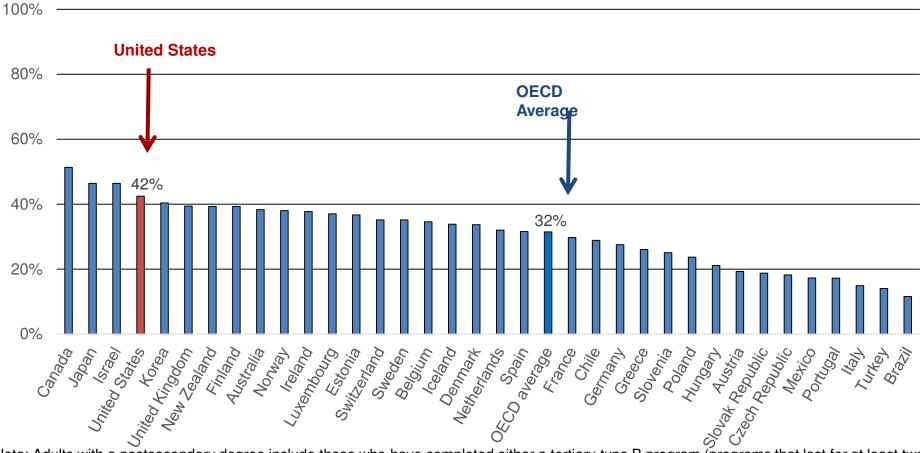
Note: Projected Population Growth, Ages 0-24, 2010-2050

Source: National Population Projections, U.S. Census Bureau. Released 2008; NCHEMS ,Adding It Up, 2007

Not surprisingly, our international lead is slipping away

We're relatively strong in educational attainment

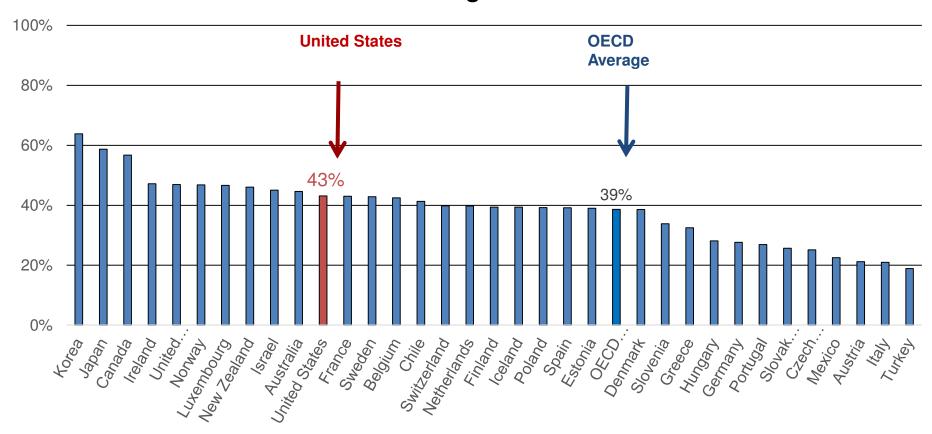
Percentage of residents aged 25-64 with a postsecondary degree



Note: Adults with a postsecondary degree include those who have completed either a tertiary-type B program (programs that last for at least two years, are skill-based, and prepare students for direct entry into the labor market) or a tertiary-type A program (programs that last at least three, but usually four, years, are largely theory-based, and provide qualifications for entry into highly-skilled professions or advanced research

Our world standing drops to 11th for younger adults

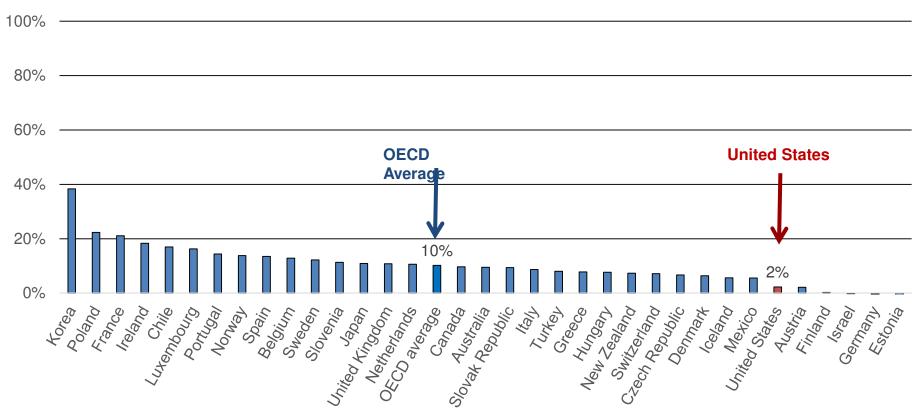
Percentage of residents aged 25-34 with a postsecondary degree



Note: Adults with a postsecondary degree include those who have completed either a tertiary-type B program (programs that last for at least two years, are skill-based, and prepare students for direct entry into the labor market) or a tertiary-type A program (programs that last at least three, but usually four, years, are largely theory-based, and provide qualifications for entry into highly-skilled professions or advanced research

We're near the bottom in intergenerational progress

Difference in percentage of residents aged 45-54 and those aged 25-34 with a postsecondary degree



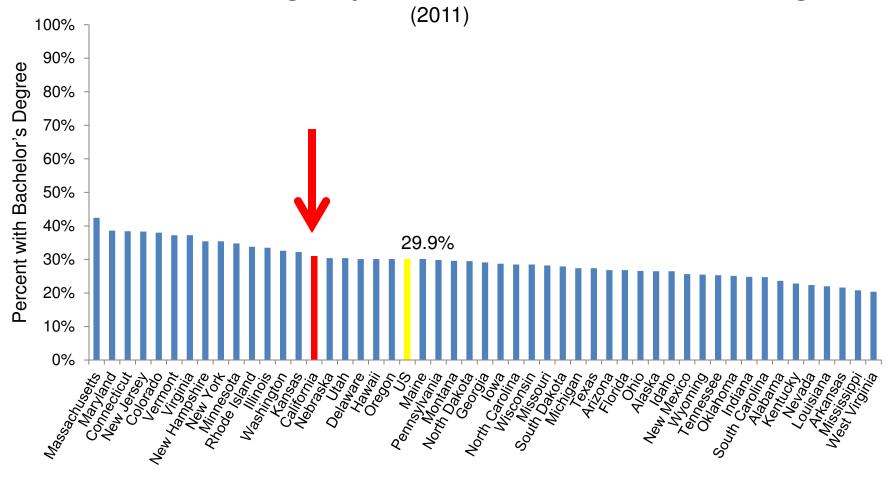
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California?

Same pattern, relative to other states.

Adults Ages 25-64 with at least a Bachelor's Degree:

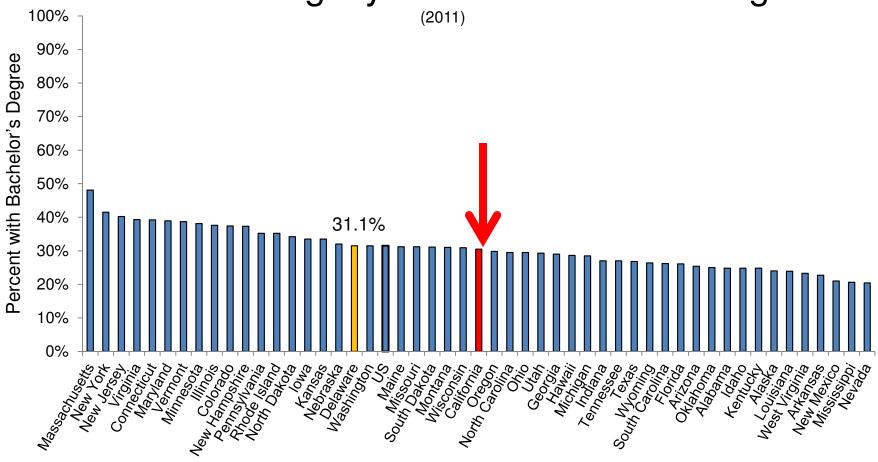
California Slightly Above National Average



U.S. Census Bureau, 2011 American Community Survey data from NCHEMS Information Center.

Adults Ages 25-34 with at least a Bachelor's Degree:

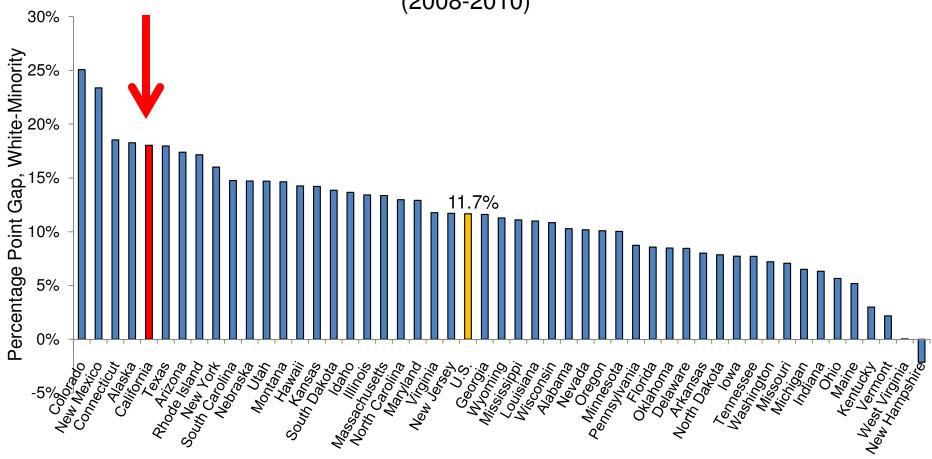
California Slightly Below National Average



U.S. Census Bureau, 2011 American Community Survey data from NCHEMS Information Center

Gaps in Average Annual Percent of Adults 25-64 with at Least a Bachelor's Degree:

California 5th Largest Gap between URM and Whites (2008-2010)



2008-2010 Three-Year American Community Survey (ACS) data from NCHEMS Information Center.

WHAT'S GOING ON?

Many in higher education would like to believe that these patterns are mostly a function of lousy high schools and stingy federal and state policymakers.

They are not all wrong.



K-12 Schools

Challenges | Progress

Low Income and Minority Students Continue to be Clustered in Schools where we spend less...

National Inequities in State and Local Revenue Per Student

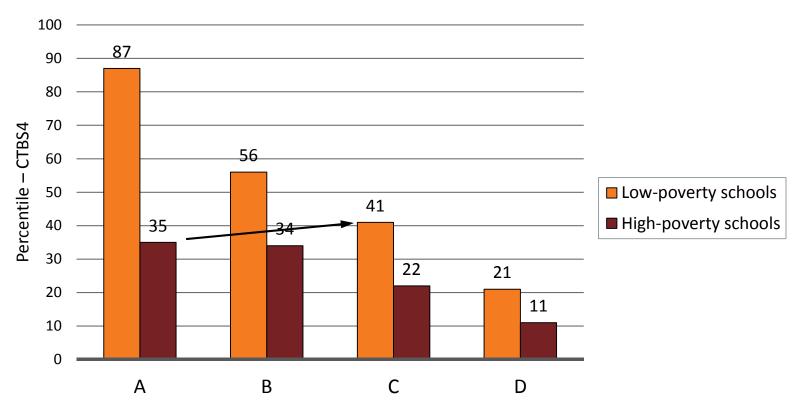
	Gap
High Poverty vs.	-\$1200
Low Poverty Districts	per student
High Minority vs.	-\$2,000
Low Minority Districts	per student

Source: Education Trust analyses based on U.S. Dept of Education and U.S. Census Bureau data for 2010-12

...expect less

Students in Poor Schools Receive 'A's for Work That Would Earn 'Cs' in Affluent Schools

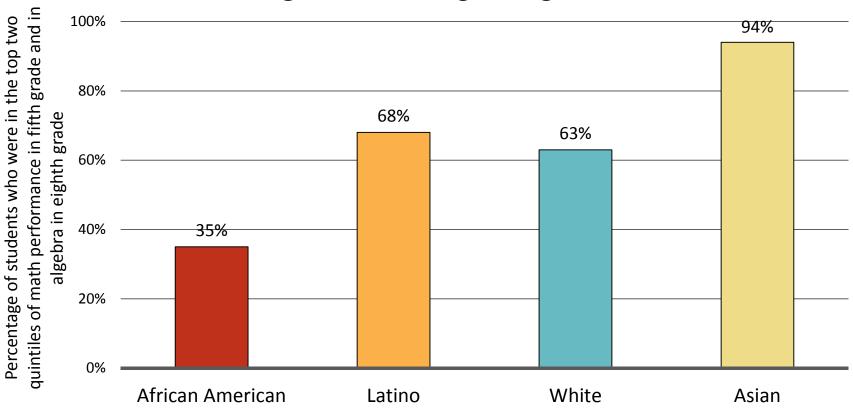
Seventh Grade Math



Source: Prospects (ABT Associates, 1993), in "Prospects: Final Report on Student Outcomes", PES, DOE, 1997

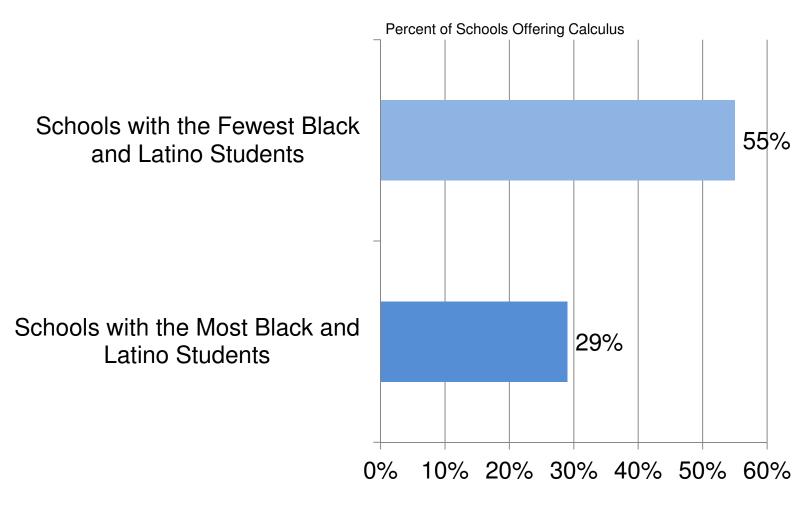
...teach them less

Even African-American students with *high math* performance in fifth grade are unlikely to be placed in algebra in eighth grade



Source: NCES, "Eighth-Grade Algebra: Findings from the Eighth-Grade Round of the Early Childhood Longitudinal Study, Kindergarten Class of 1998-99 (ECLS-K)" (2010).

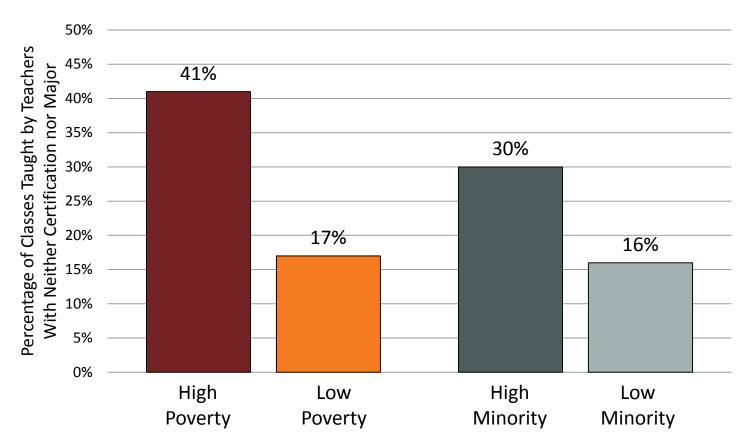
Students of color are less likely to attend high schools that offer calculus.



Source: U.S. Department of Education Office for Civil Rights , Civil Rights Data Collection

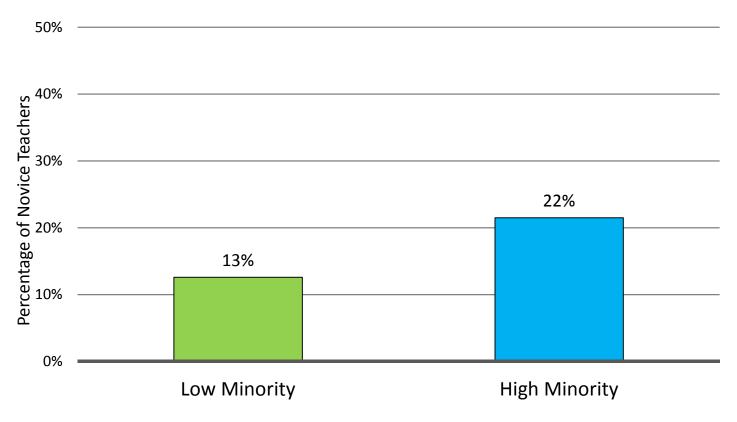
...and assign them our least qualified teachers.

Core classes in high-poverty and high-minority secondary schools are more likely to be taught by out-of-field teachers



Note: Data are for secondary-level core academic classes (Math, Science, Social Studies, English) across United States. High-poverty ≥75% of students eligible for free/reduced-price lunch. Low-poverty school ≤15% of students eligible. High-minority ≥ 75% students non-white. Low-minority ≤ 10% students non-white. Source: The Education Trust, Core Problems: Out-of-Field Teaching Persists in Key Academic Courses and High-Poverty Schools, (2008)

Students at high-minority schools are more likely to be taught by novice teachers

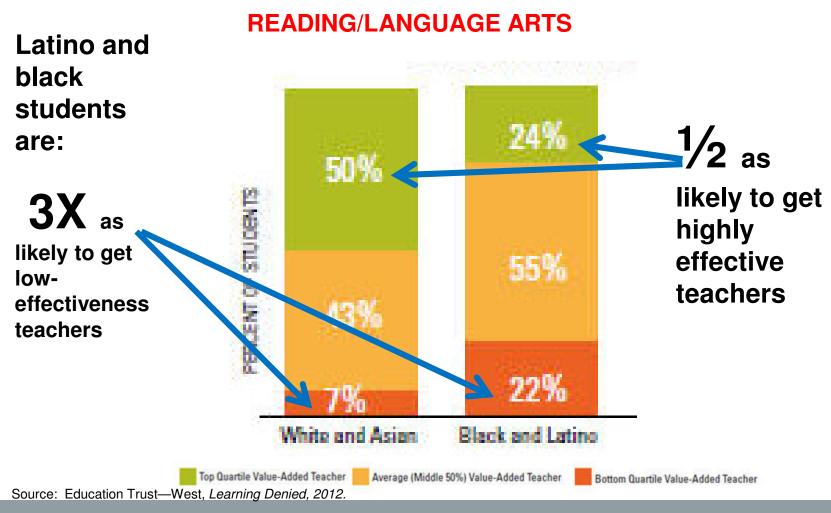


Note: Novice teachers are those with three years or fewer experience.

High-minority ≥ 75% students non-white. Low-minority ≤ 10% students non-white.

Source: Analysis of 2003-2004 Schools and Staffing Survey data by Richard Ingersoll, University of Pennsylvania (2007)

Los Angeles: Black, Latino students have fewer highly effective teachers, more weak ones.

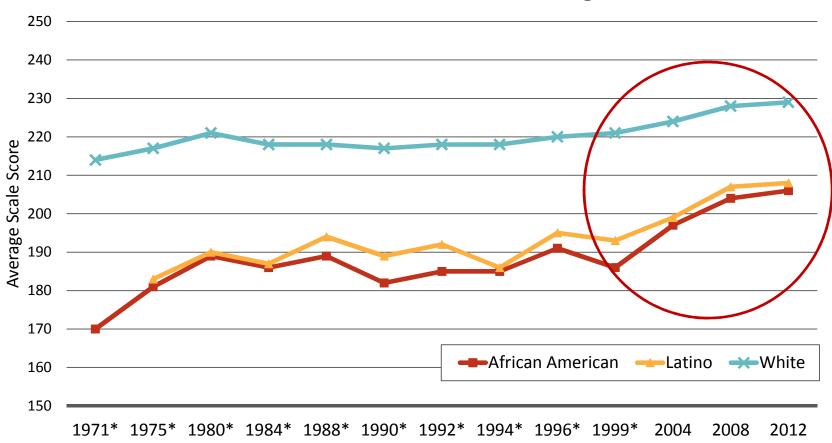




While we're making some progress in addressing these problems in elementary and middle schools...

Since 1999, large gains for all groups of students, especially students of color

9 Year Olds - NAEP LTT Reading

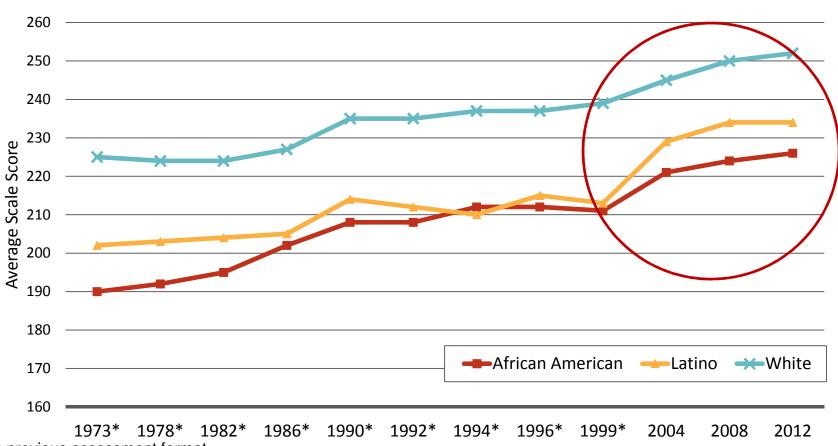


^{*}Denotes previous assessment format

Source National Center for Education Statistics, "The Nation's Report Card: Trends in Academic Progress 2012"

Since 1999, performance rising for all groups of students

9 Year Olds – NAEP LTT Math



^{*}Denotes previous assessment format

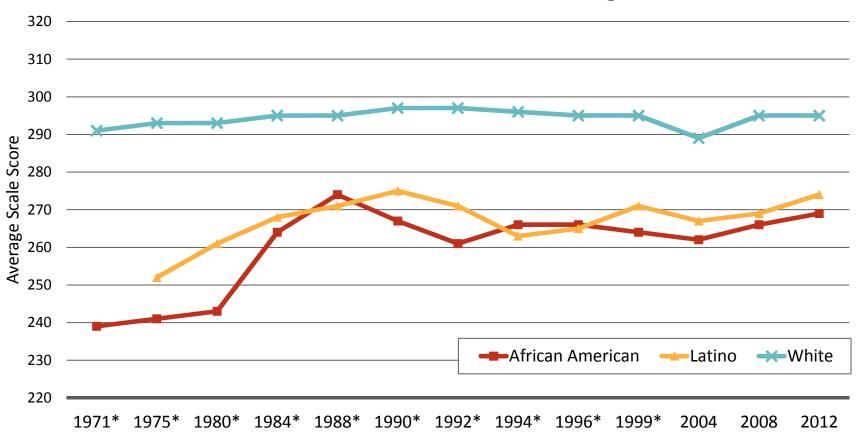
Source National Center for Education Statistics, "The Nation's Report Card: Trends in Academic Progress 2012"



We have not yet turned the corner in our high schools.

Reading: Not much gap narrowing since 1988.

17 Year Olds – NAEP LTT Reading

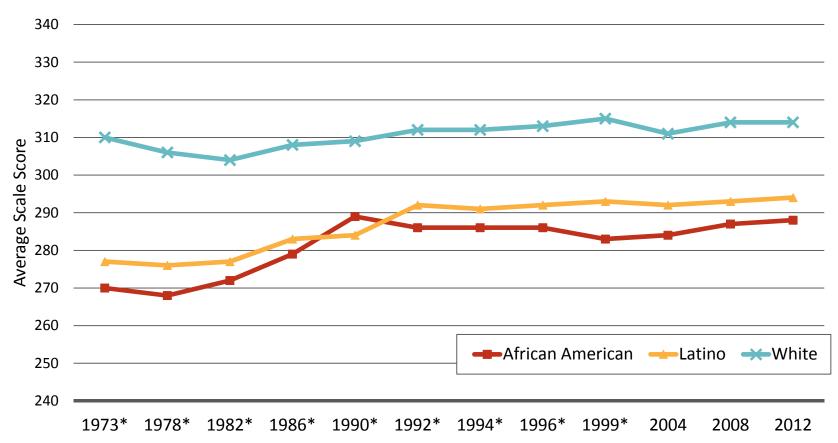


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Source National Center for Education Statistics, "The Nation's Report Card: Trends in Academic Progress 2012"

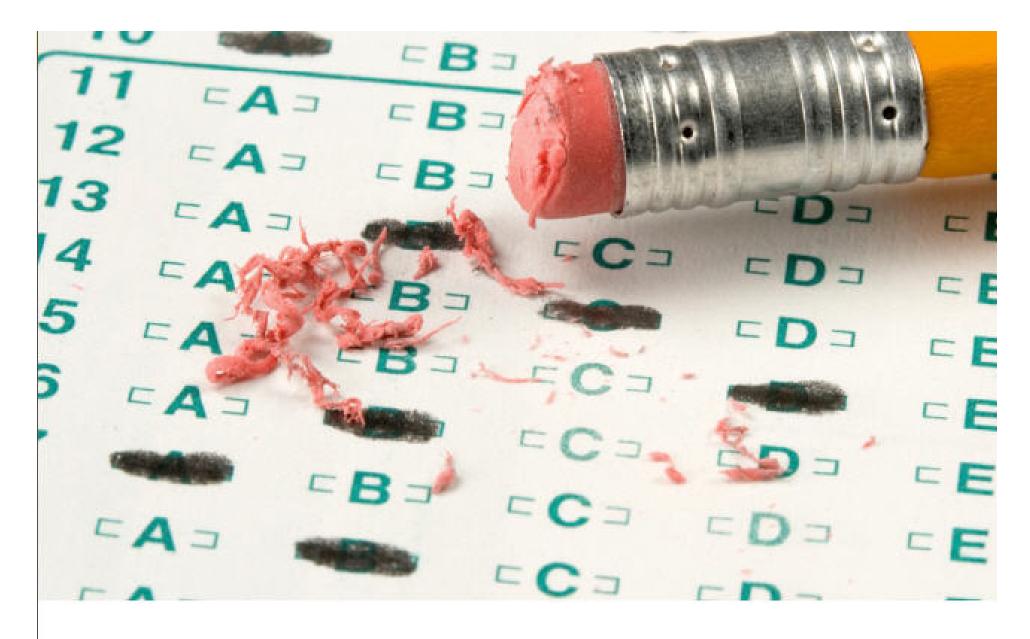
Math: Not much gap closing since 1990.

17 Year Olds – NAEP LTT Math



^{*}Denotes previous assessment format

Source National Center for Education Statistics, "The Nation's Report Card: Trends in Academic Progress 2012"

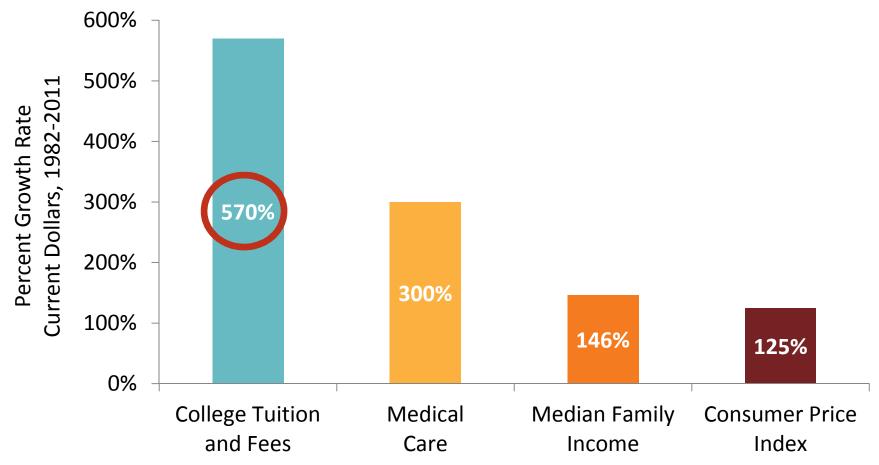


So yes, preparation is part of the problem.



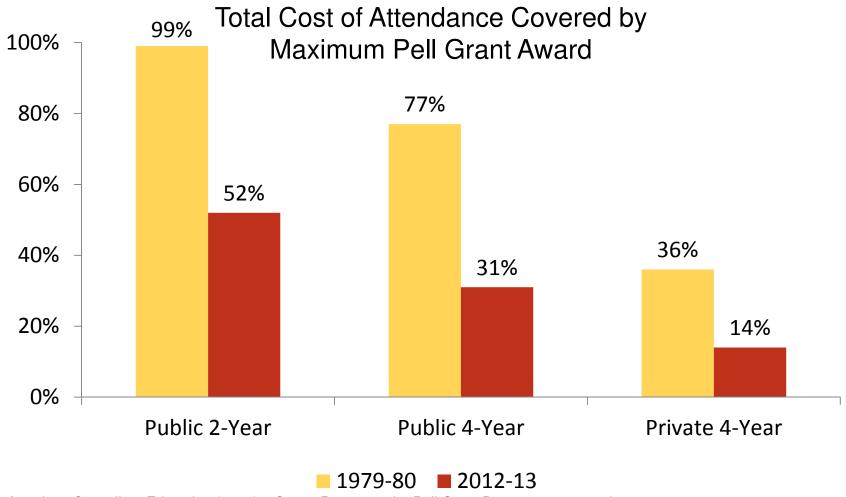
So, too, are misguided government aid policies

College costs have increased at 4.5 times the rate of inflation



Source: Bureau of Labor Statistics, Annual Average CPI Index, 2011:

Federal Pell Grants have failed to keep pace with rising college costs



American Council on Education (2007). "Status Report on the Pell Grant Program, 2007" and CollegBoard, Trends in Student Aid, 2013.

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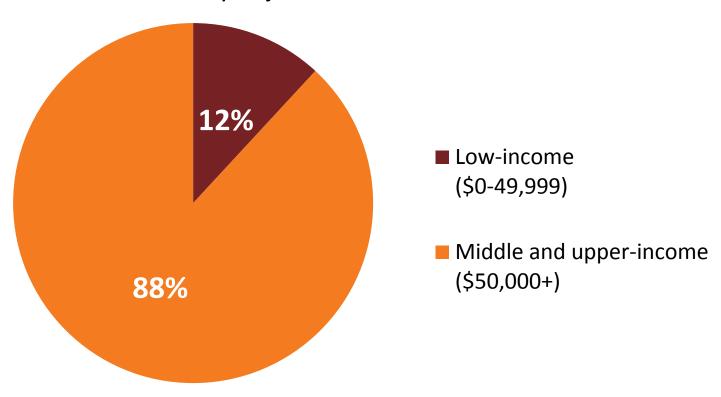
Why? Not because we're not spending a lot more on student aid.

But, rather, because we've changed who gets those dollars.

\$21 billion in federal dollars were diverted in FY13 to education tax benefits, many of which benefit institutions or wealthier students.

88% of savings from tuition tax deductions go to middle- and upper-income families

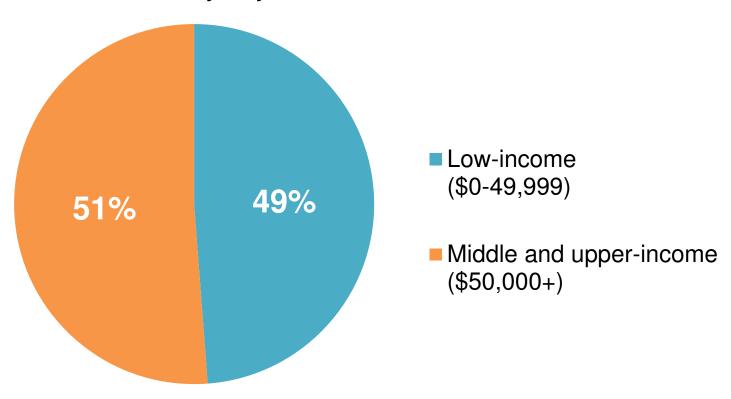
Distribution of Tax Deduction Savings by Adjusted Gross Income



Note: Percentages may not add to 100% because of rounding. Source: The College Board, *Trends in Student Aid 2013*.

51% of savings from tuition tax credits go to middle- and upper-income families

Distribution of Education Tax Credits by Adjusted Gross Income



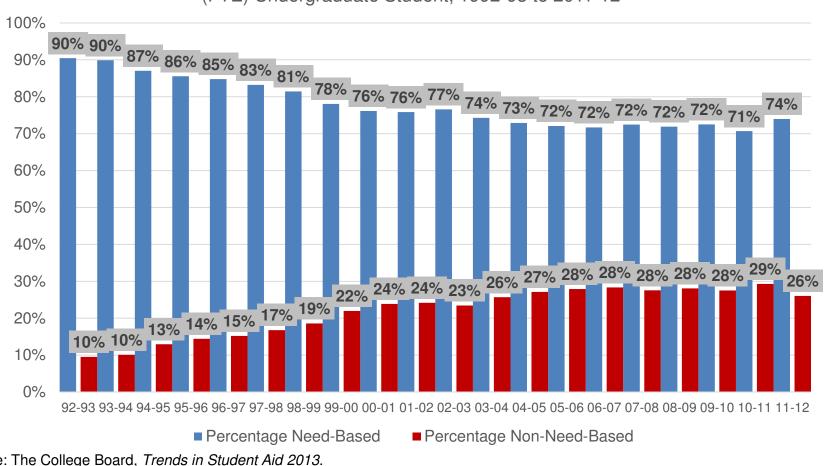
Source: The College Board, Trends in Student Aid 2013.

Pattern is the same at state level, even in tough times.

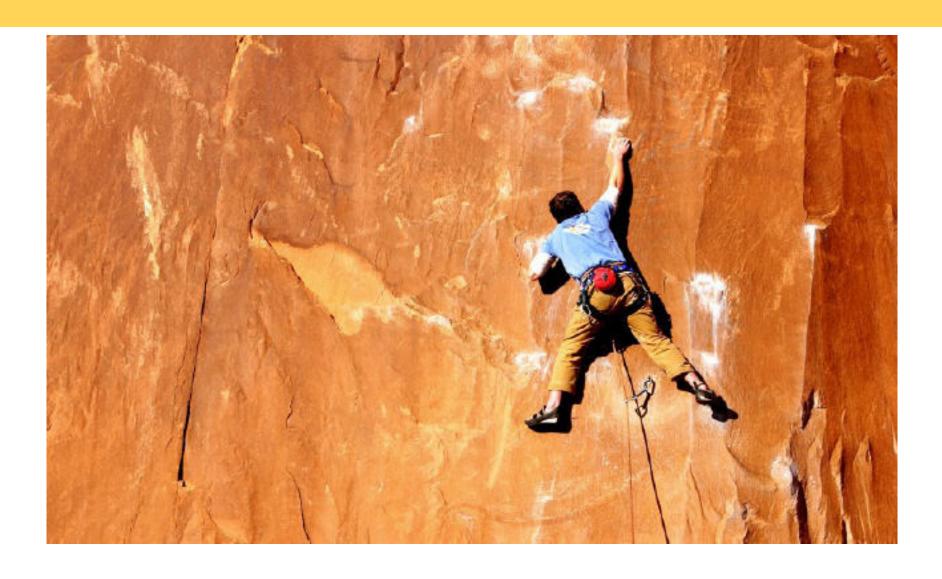
Source: Trends in Student Aid 2010, The College Board

Non-need-based grant aid now represents more than a quarter of all state grant aid

Need-Based and Non-Need-Based State Grants per Full-Time Equivalent (FTE) Undergraduate Student, 1992-93 to 2011-12



Source: The College Board, Trends in Student Aid 2013.



Big Effects, too, from State Disinvestment in Public Higher Education.

We start out by spending less per student in the institutions serving students with the biggest needs. Then, over the past few years, we just cut mercilessly from there.

So yes, government policy is part of the problem, too.

But

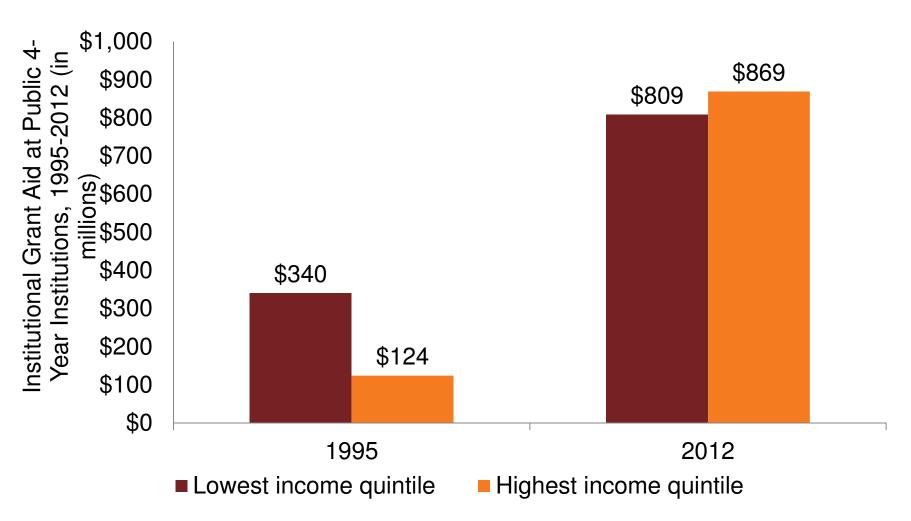
colleges and universities are not unimportant actors in this drama of shrinking opportunity, either.

For one thing, the shifts away from poor students in institutional aid money are MORE PRONOUNCED than the shifts in government aid.

In 2011, four-year public and private nonprofit colleges spent over **\$21 billion** on grant aid.

But, they spent a lot of aid on students who didn't need it...

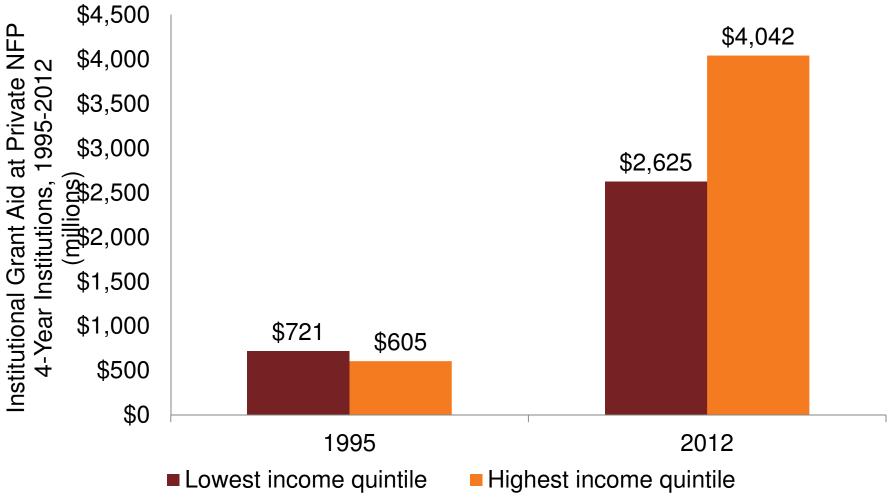
Public 4-year colleges used to spend more than twice as much on needy students, but now spend more on wealthy students



Education Trust analysis of NPSAS:96, NPSAS:08, NPSAS:12 using PowerStats. Results based on

full-time, full-year, one-institution dependent undergraduates.

Private nonprofit 4-year colleges used to spend more on lowincome students, but now spend nearly twice as much on wealthy students



Education Trust analysis of NPSAS:96, NPSAS:08, NPSAS:12 using PowerStats. Results based on

full-time, full-year, one-institution dependent undergraduates.

Result? Low-income students must devote an amount equivalent to 76% of their family income towards college costs_

Family Income Percentile	Average Income	Average Cost of Attendance	Average Expected Family Contribution (EFC)	Average Grant Aid	Average Unmet Need After EFC and Grant Aid	Average % of Income Required to Pay Out-of-Pocket Expenses
0 – 20%	\$12,783	\$27,428	\$276	\$13,565	\$13,59 1	76%
21 – 40%	\$36,205	\$29,345	\$2,138	\$12,246	\$15,006	46%
41 – 60%	\$65,20 4	\$29,804	\$8,059	\$8,465	\$13,68 9	33%
61 – 80%	\$97,733	\$30,719	\$16,259	\$6,842	\$9,465	25%
81 – 100%	\$185,81 9	\$34,370	\$35,925	\$6,041	\$5,281	17%

Source: Education Trust analysis of NPSAS:12 using PowerStats, http://nces.ed.gov/datalab/.

Results based on full-time, full-year, one-institution dependent undergraduates at public and private nonprofit four-year colleges

By the way, otherwise similar colleges—including those in the same system—often make very different choices about how to use their aid dollars.

Two Cal State Campuses Make Different Choices

Campus	Net Price for Low Income Students	Percent of Undergraduates Who are Low Income
A	\$9,938	
В	\$4,449	

Source: College Results Online

UC Campuses Make Different Choices

Campus	Net Price for Low Income Students	Percent of Undergraduates Who are Low Income
A	\$7,651	
В	\$11,371	

Source: College Results Online

Which is Which? Some UC and CSU Campuses Make Different Choices

Campus	Net Price for Low Income Students	Percent of Undergraduates Who are Low Income	Percent of Undergraduates Who are URM
A	\$9,938	14.7%	19.8%
В	\$9,546	26.7%	38.0%

Source: College Results Online

So it's not all about the students or about government (*or, for that matter, about the Master Plan*). The choices that colleges make are important in who comes...and who doesn't.

Moreover, what colleges do also turns out to be very important in whether students graduate or not.

Warning:

I'm going to focus for the next few minutes on IPEDS grad rates. Yes, we know those don't tell us everything. But they do tell us how we are doing with the easiest of our students.

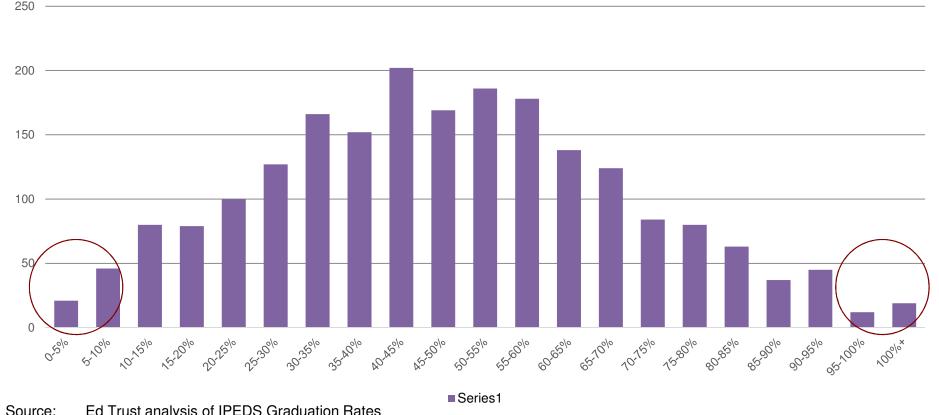
College Completion Rates: 4-Year Colleges

- Fewer than 4 in 10 (38%) entering full-time freshmen obtain a bachelor's degree from the same institution within 4 years.
- Within six years of entry, that proportion rises to just under 6 in 10 (58%).
- If you go beyond IPEDS, and look at graduation from ANY institution, number grows to about twothirds.

Many Four-Year Colleges Have Very High Graduation Rates and Many, Very Low

Distribution of Graduation Rates (2012)

6-year bachelor's completion rates for first-time, full-time freshmen, Fall 2006 cohort at 4-year institutions



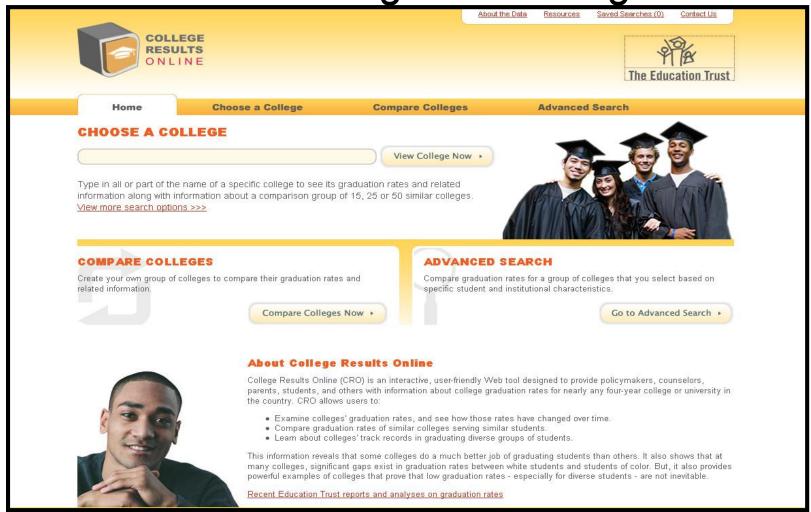
Some of these differences are clearly attributable to differences in student preparation and/or institutional mission.

Indeed, with enough data on both institutions and students, we can find a way to "explain" 70-80% of the variance among institutions.

EdTrust experience:

"Our graduation rates are about the same as other institutions that serve similar students."

College Results Online www.collegeresults.org



But...when you dig underneath the averages, one thing is very clear:

Some colleges are far more successful than their students' "stats" would suggest.

Research Institutions Similar Students, Different Results

	Median SAT	Size	% Pell	% URM	Overall Grad Rate	URM Grad Rate
Penn State University	1,195	37,763	16%	8.6%	86.7%	74.6 %
Indiana University	1,170	31,427	21%	8.0%	72.0%	52.1%
University of Minnesota	1,24 5	30,656	23%	7.6%	70.2%	44.4%
Purdue University	1,165	30,812	21%	6.9%	68.1%	54.1%

Research Institutions Similar Students, Different Results

	Median SAT	Size	% Pell	% URM	Overall Grad Rate	URM Grad Rate
Florida State University	1,185	29,291	28%	25.2%	73.8%	71%
University of Arizona	1,085	28,174	32%	23.8%	61.4%	53.1%

Masters Institutions – Large Similar Students, Different Results

	Median SAT	Size	% Pell	Overall Graduation Rate
University of Northern lowa	1,070	10,716	25%	66.7%
Montclair State University	1,010	12,975	37%	62.3%
Eastern Illinois University	990	9,287	39%	59.3%
University of Wisconsin Whitewater	1,050	9,685	30%	53.9%

Historically Black Colleges Similar Students, Different Results

	Median SAT	Size	% Pell	Overall Graduation Rate
Elizabeth City University	835	3,020	80%	43.7%
Delaware State University	875	3,167	59%	34.6%
Norfolk State University	865	5,373	65%	33.2%
University of Arkansas Pine Bluff	780	3,096	82%	23%
Coppin State University	855	2,832	70%	14.7%

Some making fast progress in improving success for students of color, some have closed gaps entirely.

Biggest Gainers in Success for Latino Students: Public Colleges and Universities

		Undergrad FTE Fall 2009 Enrollment	% Hispanic among Undergrad FTE Fall 2009 Enrollment	Overall Six-Year Grad Rate 2010	Hispanic Six-Year Grad Rate 2004	Hispanic Six-Year Grad Rate 2010	Hispanic Six-Year Grad Rates 2004-2010
1.	Eastern Connecticut State University (CT)	4,631	5.5%	52.4%	20.0%	57.8%	37.8
2.	Georgia State University (GA)	18,758	6.9%	48.2%	22.0%	59.4%	37.4
3.	East Stroudsburg University of Pennsylvania (PA)	6,022	5.7%	57.9%	25.8%	56.1%	30.3
4.	University of Utah (UT)	17,509	5.5%	56.4%	30.6%	59.6%	29.0
5.	Clemson University (SC)	14,696	1.6%	76.2%	40.6%	69.0%	28.4
6.	University of North Carolina at Charlotte (NC)	17,469	4.6%	55.2%	30.2%	55.2%	25.0
7.	Central Washington University (WA)	9,798	7.7%	55.8%	38.1%	62.6%	24.5
8.	University of Georgia (GA)	25,160	3.0%	79.8%	64.5%	87.3%	22.8
9.	Virginia Commonwealth University (VA)	20,285	4.2%	50.4%	25.9%	48.7%	22.8
10.	Millersville University of Pennsylvania (PA)	6,911	3.9%	61.1%	30.0%	52.0%	22.0
11.	SUNY College at Oneonta (NY)	5,624	5.1%	64.6%	38.9%	60.8%	21.9
12.	University of Maryland-Baltimore County (MD)	9,058	3.9%	57.3%	38.7%	60.5%	21.8
13.	Washington State University (WA)	19,717	6.5%	69.0%	46.2%	67.8%	21.6
14. Sour	San Diego State University (CA) Advancing to Completion, 2012, The Education Trust.	24,084	23.5%	66.2%	40.8%	62.2%	21.4

Biggest Gainers in Success for Black Students: Public Colleges and Universities

Table 1b: Top 25 Gainers in Black Student Graduation Rates among Public Institutions, 2004-2010

		Undergrad FTE Fall 2009 Enrollment	% Black among Undergrad FTE Fall 2009 Enrollment	Overall Six-Year Grad Rate 2010	Black Six-Year Grad Rate 2004	Black Six-Year Grad Rate 2010	Change in Black Six-Year Grad Rates 2004-2010
1.	California University of Pennsylvania (PA)	6,735	6.8%	55.1%	27.5%	60.5%	33.0
2.	California State Polytechnic University-Pomona (CA)	17,806	3.5%	56.6%	24.3%	53.9%	29.6
3.	Towson University (MD)	15,903	12.2%	68.2%	51.2%	74.0%	22.8
4.	Appalachian State University (NC)	14,368	3.1%	65.9%	42.5%	64.6%	22.1
5.	University of North Carolina-Wilmington (NC)	10,855	4.6%	65.9%	40.0%	61.4%	21.4
6.	San Jose State University (CA)	20,294	4.9%	48.0%	23.9%	43.5%	19.6
7.	New Mexico State University-Main Campus (NM)	13,321	3.3%	44.7%	20.0%	39.1%	19.1
8.	Slippery Rock University of Pennsylvania (PA)	7,442	5.4%	60.6%	25.7%	44.1%	18.4
9.	Texas Tech University (TX)	22,786	4.7%	62.6%	47.0%	65.4%	18.4
10.	University of Louisville (KY)	13,146	12.5%	48.6%	24.4%	41.1%	16.7
11.	San Francisco State University (CA)	21,853	5.5%	48.0%	25.9%	41.9%	16.0
12.	SUNY College at Old Westbury (NY)	3,407	33.1%	39.4%	31.6%	47.6%	16.0

Sourc Advancing to Completion, 2012, The Education Trust.

Universities with No Black/White Graduation Rate Gaps

Table 2b: Public Colleges at Which Black Student Graduation Rates Equal or Exceed Rates of White Students, 2004 and 2010

		Undergrad FTE Fall 2009 Enrollment	% Black among Undergrad FTE Fall 2009 Enrollment	Black Six-Year Grad Rate 2004	White Six-Year Grad Rate 2004	Black Six-Year Grad Rate 2010	White Six-Year Grad Rate 2010	White-Black Grad-Rate Gap 2004	White-Black Grad-Rate Gap 2010
1.	SUNY College at Old Westbury (NY)	3,407	33.1%	31.6%	18.2%	47.6%	28.2%	-13.4	-19.4
2.	Stony Brook University (NY)	15,544	6.6%	62.5%	53.3%	71.3%	58.7%	-9.2	-12.6
3.	University of California-Riverside (CA)	10,000	7.9%	69.3%	60.9%	72.2%	60.4%	-8.4	-11.8
4.	Radford University (VA)	7,551	5.5%	64.8%	56.0%	63.7%	56.7%	-8.8	-7.0
5.	Georgia State University (GA)	18,758	33.0%	47.6%	36.5%	50.9%	44.5%	-11.1	-6.4
6.	Old Dominion University (VA)	15,268	24.0%	45.0%	46.7%	52.8%	48.4%	1.7	-4.4
7.	Sam Houston State University (TX)	13,005	16.4%	44.0%	39.1%	52.9%	49.0%	-4.9	-3.9
8.	SUNY at Albany (NY)	12,584	10.2%	64.7%	61.3%	71.0%	67.1%	-3.4	-3.9
9.	Kennesaw State University (GA)	17,107	12.3%	33.3%	30.6%	43.5%	40.0%	-2.7	-3.5
10.	University of California-Santa Cruz (CA)		2.7%	78.2%	69.9%	75.6%	75.1%	-8.3	-0.5
11.	Coastal Carolina University (SC)	7,399	14.7%	42.4%	38.8%	43.6%	43.2%	-3.6	-0.4
12.	East Carolina University (NC)	19,414	14.2%	52.7%	53.7%	56.4%	56.2%	1.0	-0.2
13.	Winthrop University (SC)	4,681	26.9%	63.5%	53.6%	54.4%	54.3%	-9.9	-0.1
14.	University of North Carolina at Greensboro (NC)	14,412	22.5%	51.5%	51.0%	52.3%	53.1%	-0.5	0.8
15.	Florida State University (FL)	28,738	10.2%	67.8%	65.7%	72.7%	74.1%	-2.1	1.4

Sourc Advancing to Completion, 2012, The Education Trust.

Bottom Line:

- So yes, we have to keep working to improve our high schools;
- And yes, government has to do its part;
- But we've got to focus on changing what our colleges do, too.

What can we learn from the fastest gainers?

1. Their leaders make sure student success is a campus-wide priority.

Improving student success isn't all—or even mostly—about programs.

It's about institutional culture that values success and that accepts responsibility.

Successful leaders honor and tap into institutional culture to privilege student success

They treat faculty as *problem solvers*, not as *problems to be solved*.

2. They look at their data...and act.

Use of disaggregated data to spot problems and frame action is pervasive.

Successful institutions don't just aim at the final goal—graduation—they concentrate on each step along the way, especially the early ones.

3. Where can the data take you? Successful institutions create clear, structured pathways to success.

DIVISION OF UNDERGRADUATE STUDIES

UNDERGRADUATE CADEMIC PROGRAM GUIDE

(AND COMMUNITY COLLEGE COUNSELING MANUAL) 2008-2009

Program Guide Legend

Program Description

Academic Map

Department URL

Learning Compact

FLORIDA STATE **ACADEMIC MAP**

Academic Degree Programs:

to link to the department's webpage, or to access the Academic Learning Compac format at Academic Programs. Download the most recent version of Adobe Acrobat Read

Jump Links: A-D E-L M-R S-Z. Minors Certificates Other Programs Liberal Studies

P	M	D	C	Accounting *

Actuarial Science

Advertising (Communication)

African American Studies

American and Florida Studies

Anthropology

Apparel Design (Textiles & Consumer Science

Applied Mathematics

Art, Studio

Art Education (Certification, Pre Art Therapy,

Art History

Asian Studies

Athletic Training

Audiology and Speech Pathology (Communic

Biochemistry

Biological Science

Accounting is a limited-access major. To be admitted into accounting, you must have completed at least 52 hours, have earned a "C-" or better in the Admission Prerequisite Courses (CGS2100, MAC2233, ECO2013, ECO2023, ACG2021, & STA2023), and have the required overall GPA. Electives should focus on gaining additional exposure to the social and behavioral sciences and on improving communication and analytical reasoning skills. There are many specializations within the accounting field. Graduates can go on into challenging positions with To use this resource, first find your program of interest and then select P for a detailed p only a bachelor's degree; however, many positions require a CPA certificate. Students planning to work as a CPA in Florida are required to complete a 5-year educational program and should plan on completing the master's degree in Accounting.

a	100 100 100 100 100 100 100 100 100 100	109 136	
d	Sample Schedule		Milestones
	Term 1	Hrs.	TERM 1
e	ENC1101 or higher English	3	Overall GPA 2.7 or higher
	MAC1105 or higher mathematics	3	Complete ENC1101
	CGS2100, ECO2023, or ECO2013	3	
	LS History/Humanities	3	
	Elective	3	
	Total hours	15	
	TERM 2	Hrs.	TERM 2
	ENC1102 or other second English	3	Overall GPA 2.8 or higher
	MAC2233	3	Complete 2 Admission Prerequisites
	ECO2023, ECO2013, or CGS2100	3	Complete ENC1102 or other second English
Œ	LS History/Humanities/Natural Science	3	Complete MAC1105
	Elective	3	
	Total hours	15	
	TERM 3	Hrs.	TERM 3
	ECO2023, ECO2013, or CGS2100	3	Overall GPA 2.9 or higher
	STA2023	3	Complete 4 Admission Prerequisites
	ACG2021	3	Complete MAC2233
	LS History/Humanities/Natural Science	3	
	Elective	3	
c	Total hours	15	
	TERM 4	Hrs.	TERM 4
	Elective	3	Overall GPA 2.9 or higher
	LS Humanities Literature	3	Complete all 6 Admission Prerequisites
	LS Social Science/History	3	Satisfy CLAST
	LS Natural Science with Lab	4	
	Elective	2	
	Total hours	15	131

4. They take on Introductory and Developmental Classes

5. They bring back the ones they lose.

University of New Mexico Graduation Project

- Founder: David Stuart, Assoc Provost
- Insight: A lot of the students who leave without a degree leave pretty close—and in good standing.
- Core idea of project: Track them down and invite them back.
- Criteria: 2.0 gpa or better, at least 98 credits
- Universe: 3000

- Used credit company to track them down
- Offer:
 - shortened (and free) application for re-admission,
 - degree summary showing exactly which courses short,
 - priority enrollment in those courses, and
 - help with problems along the way.
 - Result: Of those 3000, 1800 now have degrees and 59 have graduate degrees.

It's really not about boldness of reform. It's about intentionality and quality of execution.

In other words, the choices *you* make matter.

A lot.

Download this presentation (within a day or two) on our website

www.edtrust.org

